America's Infrastructure Roadmap to Digitalization

CURRENT SITUATION

2021 Infrastructure Plan: \$1.2 Trillion **New Proposed Spending by the Numbers (This legislation combines**

previously approved funds with \$550 billion in new spending that the Senate approved as part of a bipartisan deal on July 28).1











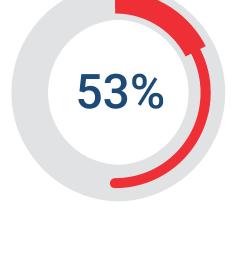
\$65B for power infrastructure

Project Failures





WHAT'S AT STAKE



underperforming projects.4 < 31% projects came within

53% of capital owners

suffered one or more

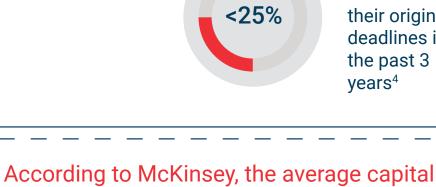


\$15.6 B



10% of budget in the past 3 years4 < 25%

projects came within 10% of



construction project is 20 months behind

schedule and 80% over budget.3

their original deadlines in the past 3 years4



ROAD CLOSED taxpayers savings at stake

\$60 B

The Bridge to the Future is Digital Digitizing Capital Program Management Saves

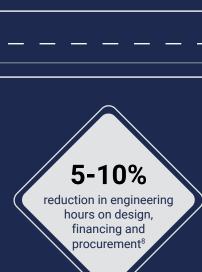
capital lifecycle results in:

Billions of Dollars

5-10%

Enterprise Transformation

Implementing enterprise-wide best practices for digitizing



reduction in construction

build costs8

reduction in operating costs8

delivery time

efficiency through use of BIM⁵

> reduction in decommissioning8

30%

higher productivity⁶

Top 20% Innovative Leaders⁹ Continue Integrate tech

experimenting with new technology

Continue

experimenting

and leverage

Integrate tech and

leverage data across

Capital Program Life

data

Cycle

Develop and operationalize

improvement

models

Develop and

operationalize

drive continuous

performance

predictive models to

\$300B in capital planning and management, serving 40K capital projects

> Sources: 1. apnews.com, What's inside the Senate's bipartisan infrastructure bill.com; 2.infrastructurereportcard.org; 3.MCKinsey & Co; 4.kpmg.com, Climbing the Curve; 5.deloitte.com, The Capital Project in the Digital Age; 6. nist.gov, NIST Special Publication 1101; 7.www.construction-institute.org; 8.deloitte.com, Digital Capital Projects; 9.KPMG, 2019 Global Construction Project Owner's Survey www.home.kpmg